

YCL

A wholly-owned subsidiary
of the University of York

Our **2025** Gender Pay Gap Report covers the period 5.4.25



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About YCL

YCL is committed to addressing workplace barriers to equality and providing all employees with equal opportunity. This is reflective in our company values:

Values



Trust

We will place trust in you to do your job and do it well



Respect

We will respect you and expect you to respect your colleagues and customers



Unique

We are all unique and diverse and we embrace this



Enjoy

We strive to make work an enjoyable place, you should too!

YCL is required by law to publish an annual gender pay gap report and this report is for 5 April 2025.

As a company our mean gender pay gap is 8.92 % and median pay gap is 7.51% which compares very favourably with that of other similar organisations. We believe that our company values and approach to recruitment, training and development and pay structure has helped us to achieve a lower than average and industrial norms gap.

Nevertheless, as a company we are always looking to improve and we will continue to strive to enhance our position year on year and we are committed to sharing our progress through our annual reports.

We will continue to actively encourage our colleagues' ideas and contribution on how we can foster diversity and equality within our company for the benefit of staff and students.

The Data

We welcome the opportunity to report on our gender pay gap and pride ourselves on being an open company. I can confirm our data is accurate and has been calculated according to the requirements and methodology set out in the Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017.

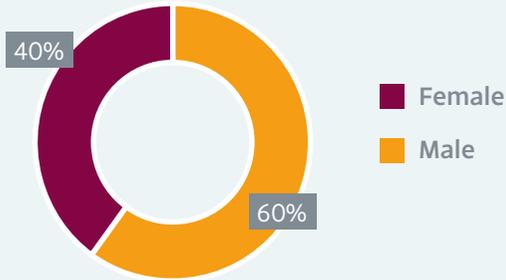
Lisa Woods
Director

Understanding the data

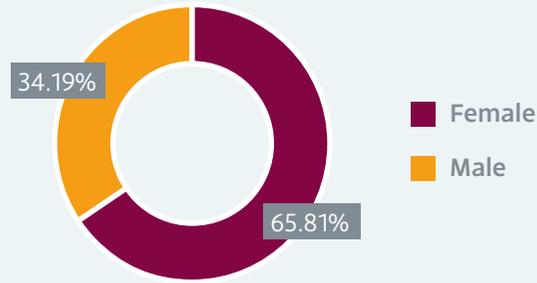
To help explain that data it is important to understand our company. We have a diverse range of departments including:

- Campus Nursery
- York Conferences
- Hospitality and Retail Services
- York Sport
- Design and Print Solutions
- York Science Park Limited

Senior Management on 5 April 2025



YCL Workforce on 5 April 2025



Measuring the Pay Gap

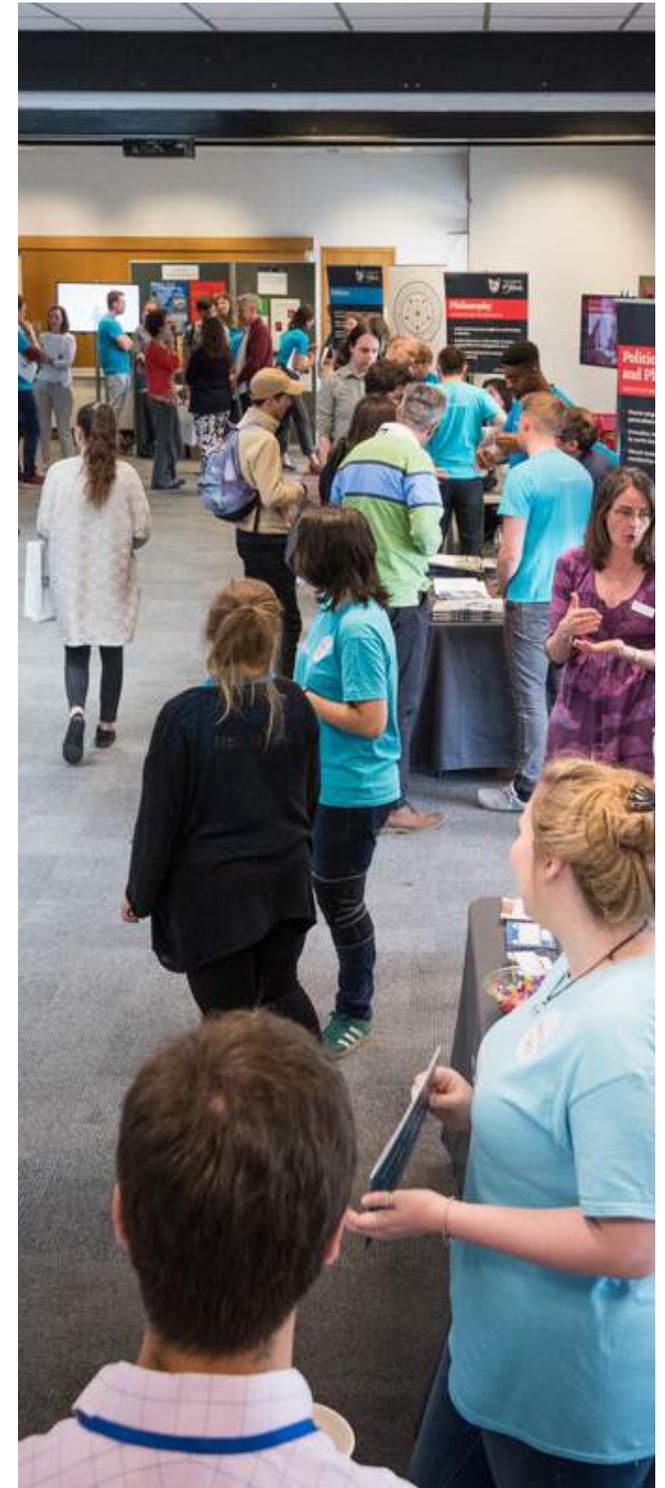
Under the UK government new gender pay gap regulations employees in Great Britain with more than 250 employees are required to report their gender pay gap. Under the regulations there are two way to measure the pay gap.

- **Median Pay Gap**

The Median represents the middle point of a population. Therefore, the median pay gap is the difference between the employee in the middle of the range of male wages and the middle employee in the range of female wages.

- **Mean Pay Gap**

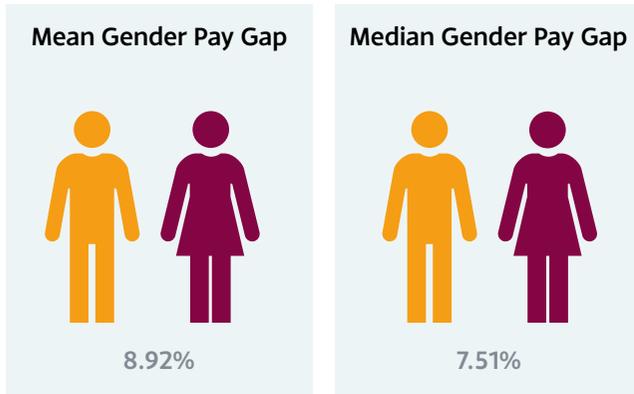
The mean represents the average. Therefore, the mean pay gap is the difference between the average hourly rate of pay for woman compared to the average hourly rate of pay for men within the company.



Our Pay Gap

The mean and median gender pay gap – based on hourly rate of ordinary pay in accordance with the regulations.

It is really important to us that every colleague is recognised and rewarded appropriately.

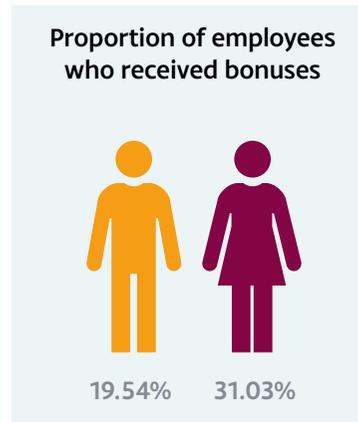


The data illustrates our mean and median hourly gender pay gap at the snapshot date, 05 April 2025. Our mean gender pay gap shows that 8.92% of males are paid more than females.

Bonuses

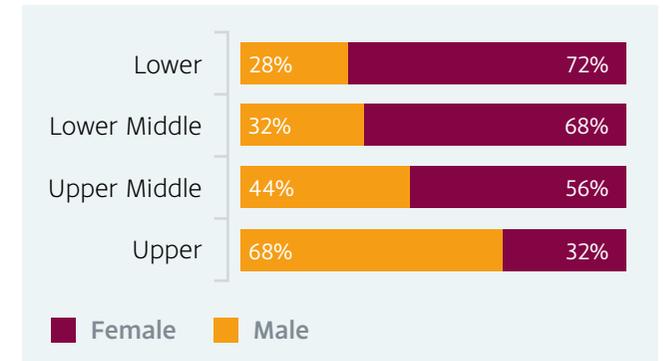
31.03 % of females this year received a bonus compared to men at 19.54 %.

The mean and median bonus gender pay gap and the portion of males and females receiving a bonus payment in accordance with the regulations is:



Gender gaps by Pay Levels

As required by the regulation we have split our relevant paid colleagues into four quartiles based on their average total hourly rate of pay to show the gender distribution for each quartile.





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Our Plans

Whilst YCL's pay gap compares favourably with that of organisations both across the whole UK economy and within the sectors we operate, this is not a subject which we are complacent and are committed to doing everything that we can to reduce the gap.

We commit to the following:

Continue to support personal and professional development through performance reviews.

To continue to encourage uptake of apprenticeships.

To continue to be a real Living Wage employer.

To continue to discuss Gender Pay Gap at YCL's remuneration committee.

The Future

At YCL we want to ensure all our colleagues have the opportunity to fully develop their career. We support colleague career progression and recognise that we commit to maintaining our positive gender pay gap.

